

~~CONFIDENTIAL~~
~~SECRET~~

E06-14

Chief, Operations School

28 December 1955

Chief Instructor, War Planning Course

Critique of Project **USEFUL** from CINCPAC
Representative

1. I cannot agree with the stir this one critique appears to have caused. The initial comment from bears no weight in that the author apparently is not familiar with either the purpose or composition of the course.

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2. Secondly, I believe it was unnecessary to write this to COP who, also, has little familiarity with the course. I believe an unnecessary amount of consternation was caused by a report which, if read with a knowledge of the course and the author of this critique, is not overly critical. The author left the course prior to the last day in order to obtain transportation to CINCPAC. He was hypercritical of very insignificant points in the course and extremely critical that we did not devote a major portion of our time to his area. Especially, he wanted our policy and doctrine as regards Chiang-Kai Shek and Formosa! His whole tone of verbal criticism to me during the course indicated a lack of knowledge concerning that which is U. S. Government policy, military policy and CIA clandestine activity. Even so, he liked the course and felt it should be continued.

3. I suggest, in the future, that any such critiques reported to an individual's Headquarters and forwarded to CIA be routed immediately to C/PPC/DDP and DIR, in turn. This has caused a so-called "flap" in which C/PPC now indicates the instructors will take a positive approach. In the interests of academic freedom I don't see how it is possible to "gild the lily". We have been accused, in the past, of overestimating of capabilities to the military. Such a positive approach on the part of the instructors will cause them to again tell the military that which we think they want to hear. If our limitations outnumber our capabilities they are entitled to know this.

Document No. 202 NO CHANGE in Class. ☐☐ DECLASSIFIED

Class. CONTROL TO: TS S C

DDA Memo, 4 Apr 77

Auth: DDA REG. 72/1753

Date: 7/2/78 By

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Continuation of the attached routing sheet (Copy):

4 to 6:

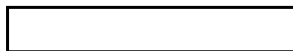
"Be assured that COP is not disturbed in the least regarding this item, neither is anyone on my Staff. My former comment regarding a positive attitude is a feeling that I have had regarding presentations in this Agency long before I joined it. It is deadly to start off a talk with an apologetic attitude or any indication of and inferiority complex. A positive attitude to me means a straight forward, honest unapologetic discussion of our strengths and weaknesses. I suggest you put this in the dead file



Mr. Baird underlined the last sentence above, i.e., "I suggest you put this in the dead file," and wrote "O.K." and forwarded the correspondence to:

8. C/OS - 11 Jan 56

9.



*(copy of the Critique not kept in
this office - only orig. available -
sent to C/OS.)*

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